

8 JULY 2025

KEY DECISION? YES

BUDGET MANAGEMENT – OUTTURN 2024/25

SUMMARY AND RECOMMENDATIONS:

The Council approved the 2024/25 Budget with a deficit of £5.379m partly mitigated by a savings target of £740k to be achieved in-year resulting in a £4.639m drawdown from the £12.075m available reserves. By year end, 31st March 2025 the council had made an overall saving of £5.155m resulting in only £224k required from reserves, this is particularly good news as it means the Council has £10.931m of useable reserves to support its financial recovery work after drawing £920k for one off matters. This strong financial management has continued into 2025-26 where there is a £1.784m savings target that has already been achieved, with £2.1m of identified savings. Of the saving, £1m resulted from the government extending a policy decision on the treatment of book losses on pooled fund investments. Work will continue as planned to identify long term sustainable savings to achieve financial sustainability. This report sets out the unaudited outturn position for 2024/25.

CABINET is recommended to:

Note the following:

- i. Note the 2024/25 unaudited budget outturn drawing £224k from reserves, which may change with further due diligence and audit;
- ii. Note the revenue budget carry forward schedule and capital slippage as details in para 2.09;
- iii. Note that an updated MTFs will be presented to Cabinet in September;

Approve the following:

- iv. The supplementary estimates for Property, Legal and Crematorium Project;
- v. The additional Capital projects as detailed in para 3.4 to be funded by S106 funding;
- vi. The Savings Review proposals as detailed in para 3.8.

1. INTRODUCTION

- 1.1. The Budget is a major decision for the Council and setting and maintaining a balanced budget is a statutory requirement. This report provides the outturn position against approved budget for the last financial year 2024/25 ended 31 March 2025. The Outturn has a further impact on the 4-year medium term financial strategy (MTFS) so commentary is provided regarding this ahead of a more detailed update.
- 1.2. This is a key decision because it is likely to result in the Council incurring expenditure or making savings which are significant in as much as they will

have a material effect on the level of council tax or balances or contingencies in relation to the Council's overall budget.

2. BACKGROUND AND EXECUTIVE SUMMARY

- 2.1. Full Council on 22nd February 2024 approved the 2024-25 revenue and capital budget and the 2025-28 Medium Term Financial Strategy (MTFS). The budget projected a £5.379m deficit before mitigation and a cumulative £16.651m deficit over 4 years.
- 2.2. The budget included a £740k savings target to mitigate the revenue deficit leaving £4.396m remaining to be funded by useable reserves. By the end of January 2025, the target was overachieved with a total of £926k savings removed from the budget and reported to Cabinet, along with a further £1.064m forecast savings not adjusted in the budget.
- 2.3. The final outturn (subject to audit) for 2024-25 shows a reduction of £4.229m of the budgeted £4.396m deficit, resulting in only £224k to be drawn from reserves. A detailed outturn summary is presented on **appendix 1**.
- 2.4. The 2024-25 budget projected £12.075m of useable reserves available to fund the planned £4.396m reserve drawdown. However, only £224k was required and in addition, during the year £920k was drawn from useable reserves under delegated authority summarised in the table below. All the delegated drawdown of reserves are one off. The net useable reserve at year end (March 2025) is therefore £10.931m.

Purpose	£'000
Technical accounting capacity	(114)
Financial advice	(75)
Governance support	(64)
Property consultancy	(93)
IT application support	(74)
Leisure procurement	(42)
Corporate support	(46)
Capital funding	(13)
Rent deposits write off	<u>(398)</u>
Delegated reserve drawdown	(920)
2024-25 revenue deficit	<u>(224)</u>
Total movement	<u>(1,144)</u>

- 2.5. The Council also sets aside reserves for specific purposes, mostly ringfenced government grants carried forward for future service provision. The budget projected £2.594m with a planned in year net drawdown of £119k. Due to higher-than-expected grant funding these reserves have increased by a net £464k to £3.058m. A schedule of reserves is provided on **appendix 2**.

- 2.6. The 2024-25 revenue outturn is good news; however, a significant number of the budget adjustments have already been considered for the 2025-26 budget and therefore will not represent additional unbudgeted ongoing savings. Work is underway to review the implications of the outturn against the current MTFS along with up to date borrowing and service cost information. This information will be brought to September Cabinet.
- 2.7. The Council's capital programme planned expenditure for 2024-25 was £22.154m with an outturn total expenditure of £14.710m resulting in a variance of £7.444m. Capital projects by their nature are mostly delivered across several financial years and each project total approval will have expenditure budgets profiled to represent planned delivery. Of the £7.444m variance, £3.698m is slippage of the budget profiling to 2025-26 due to delays in projects. The capital programme is presented on **appendix 3**.
- 2.8. The Union Yard project completed in 2024-25 showing an overspend of £1.674m against the 2024-25 budget profile, a project closure summary and financial reconciliation will be brought forward separately to Cabinet. The crematorium refurbishment is underway and delayed due to technical matters. A detailed paper will be brought to Cabinet setting out the full position. The Galleries scheme is no longer proceeding with the Homes England funding and therefore the passporting of £3.4m grant will not be going ahead.
- 2.9. Within the revenue and capital budgets are several projects underway that have not completed by year end resulting in budget underspending. These underspends need to be carried forward and added to the 2025-26 budget to enable project completion. The full list is provided the table below.

Capital Programme by Scheme	Slippage to 2025-26 £'000	Funding
Union Yard commercial units fit out	175	Capital receipts
Southwood Park (s106)	286	S106 developer contributions
Crematorium	1,636	CAMEO Reserve and Capital Receipts
Ashbourne House	74	Capital Receipts
CQ Pinehurst Car Park Demolition	605	Homes England OPE
Aldershot Pools Solar panels	71	Grant
ICT Services Capital Schemes	650	Borrowing
Various S106 projects (s106 funded)	115	S106 developer contributions
Ceremonial Asset Construction	13	Grant
Total: capital slippage	3,624	
Revenue Carry Forward		
Local Plan Preparation completion of works by Strategic Leisure for Stages C & D	13	Included in earmarked reserves
IDOX Cloud software update	49	Included in earmarked reserves
Leisure Operator Procurement	39	Included in earmarked reserves
Total: revenue budget carry forward	101	

- 2.10. In compliance with the Constitution, Financial Procedure Rules (E60), debts that have been agreed for write off require reporting to Cabinet. As can be seen in the table below, debts relating to the homelessness service have been reviewed and approved for write-off as they are no longer economical to pursue.

Value Range	Number of Debts	Total Value (£)
£0-£999	445	210,395
£1,000-£1,999	75	92,341
£2,000- £2,999	6	13,719
£3,000-£3,999	1	3,037
Total	527	319,491

These irrecoverable debts had been included within the debt provision and is a cost to the General Fund, but they should have been funded from the homelessness grant. In addition, there remains a provision of £79k of Homelessness debts. This has now been corrected by utilising the homelessness grant carried forward from previous years that is held within earmarked reserves.

3. Budget matters for 2025-26

Supplementary Estimates

- 3.1. The council has invested in a significant commercial property portfolio primarily to generate revenue to fund public services, it has also purchased the Meads and the Civic Quarter assets to support regeneration in Farnborough. Many council services are also operated from a wide variety of properties across the borough. The current MTFS adopted on 27th February this year documented the challenges and risks that this complex property holding poses to the council's financial stability and resources. Due diligence has been completed on the technical capacity and capability and tasks required to improve the governance, management of the property asset base and delivery of strategic priorities. There are several one off strategic and technical tasks that need to be completed at speed, and the ongoing management capacity will be resolved in the management and service review work. It is proposed to earmark £200k of the Stability and Resilience reserve to fund the immediate work with delegated authority to utilise by the Executive Head of Property and Growth with approval of the Portfolio Holder Finance and Section 151 officer.
- 3.2. An Executive Director was the designated the Monitoring Officer, a statutory role. Resulting from the promotion of the Executive Director to the interim Managing Director role and the departure of the Corporate Manager Legal Services, there is a reduction of director capacity, no legal services management and no Monitoring Officer. The Monitoring Officer role will be resolved in the wider management structure due to be brought forward by the Interim Managing Director. In the interim period, monitoring Officer and legal services management has been recruited to on a 6-month temporary basis at

an estimated cost of £108k, with the corporate manager legal services budget is being used to fund additional legal capacity. Cabinet is asked to approve this supplementary estimate to be funded from the Stability and Resilience reserve.

- 3.3. The council has recently lost a key project manager on the crematorium project and the Head of Regeneration. This has left a significant capacity gap and high risk of projects stalling, at significant cost. The council can secure the services of a project manager for up to one year that will mitigate these risks. It is proposed that cabinet approve a supplementary estimate of up to £120k to be funded from the Stability and Resilience reserve. It is likely that a high proportion of this cost can be capitalised against projects and expensed against the income from asset disposal, to minimise impact on revenue reserves.
- 3.4. Cabinet is requested to approve the addition of the following projects to the 2025-26 capital programme. These projects are funded from developer contributions (S106 monies) alongside other external funding, as shown in the table below:

	S106	3rd Party	Revenue	Total
Scheme	£'000	£'000	£'000	£'000
RBC Football Pitch Improvements	£50			£50
Blunden Road Rec Footpath Refurbishment	0	£21	£1	£22
King George V Playing Fields Car Park Improvements	£83			£83
Queen Elizabeth Park Footpath Refurbishment	£50			£50
Rectory Road Recreation Ground flood mitigation works	£50			£50
Manor Park Footpath Reconstruction/Refurbishment	£50			£50
Queens Road Rec Playground Refurbishment	£60			£60
Total:	£343	£21	£1	£365

2025-26 Savings Target

- 3.5. Council approved the Medium Term Financial Strategy (MTFS) at its [meeting on 27 February 2025](#). Section 2.14 described an immediate project to identify a schedule of actions to deliver budget reductions for 2025-26 that contributed to achieving the required £1.784 million with a final proposal to be presented to Cabinet for approval.
- 3.6. This service cost review aimed to achieve temporary budget reduction by identifying where expenditure can be held back during 2025-26. The focus was on expenditure that could be stopped in year without a significant or immediate impact on services received by residents. The process has resulting in £1.095m being identified and Cabinet is requested to approve the virement to net down the savings target.
- 3.7. Many of the proposed reductions are not categoric with some activity expected to be unavoidable or already in progress. Some of the temporary budget reductions may be released back to services through a cost control gateway managed by the Executive Leadership Team during the financial year based on business criticality and availability of alternative savings. Heads of Service will

have access to budget for small contingencies reflecting the removal of the smaller budget lines.

- 3.8. The 2025-26 budget also included a one off £1m provision for book losses on Treasury Management long term pooled fund investments. The government delayed the requirement to make this provision until April 2029. Therefore, the full £1.784m savings requirement for 2025-26 has been achieved, as shown in the table below. Work will continue as planned to identify long term sustainable savings to achieve financial sustainability and resolve the £2.784m savings requirement for 2026-27 and £3.781m for 2027-28 as set out in the MTFS. Work is also ongoing to revise the February 2025 MTFS with the latest available information and update the savings requirement based upon the latest information to achieve financial sustainability. This will be brought to the September Cabinet.

Revised 2025-25 budget removing identified savings	Budget 2025/26	Savings	Revised budget
Community & Residents	2,238	(80)	2,158
Development & Economic Growth	1,092	(112)	979
Enabling Services	5,226	(65)	5,161
Finance	1,909	(19)	1,890
Neighbourhood Services	5,534	(114)	5,420
Policy, Climate & Sustainability	849	(31)	818
Property	(6,840)	(602)	(7,442)
Regeneration	615	(73)	542
Contract inflation	362	0	362
Insurance	356	0	356
Union Yard disposals	(197)	0	(197)
EMR movement	587	0	587
Total: services budgets	11,730	(1,095)	10,635
Corporate items:			
Pooled Fund capital loss	1,000	(1,000)	0
MRP	2,133	0	2,133
Net interest	5,450	0	5,450
Government support grants	(1,568)	0	(1,568)
Retained Business Rates Income	(5,071)	0	(5,071)
Council Tax	(8,069)	0	(8,069)
Vacancy Savings	(400)	0	(400)
Savings target	(1,784)	1,784	0
Deficit funded from reserves	3,421	(311)	3,110

Alternative Options

- 3.9. The Council has a legal obligation to produce a balanced budget and therefore there is not a 'Do Nothing' option. The Council must achieve its revenue and capital receipt targets.

- 3.10. Progress on identifying and implementing measures is being financially monitored, the council does have the option to introduce targeted or broader temporary expenditure control to hold back expenditure and reduce the drawdown on reserves if the financial situation warrants. The Executive Head of Finance will consult at the earliest indication of this option being required.
- 3.11. The council must produce and keep under review a MTFS that by its nature includes several assumptions and options to deal with a range of transactions and service delivery strategy.

Consultation

- 3.12. No specific consultations have been undertaken outside of the elected member of the council.

4. IMPLICATIONS

Risks and Uncertainties

- 4.1. The cost of borrowing remains a risk to the council at present. A large proportion of the Councils borrowing requirement for 2025/26 has now been put in place, but some further borrowing will be required later in the financial year. Interest rates have fluctuated in the beginning of the year, and opportunities have been taken where lower than anticipated rates have been achieved. The councils borrowing has been all repayable within one year, this has exposed the council to interest rate changes. Opportunities have been taken over the last year to reborrow for longer periods to provide cost certainty over the life of the MTFS.
- 4.2. Additionally, external borrowing has been minimised throughout the 2024/25 year through close cashflow management. However, the value of borrowing the council holds remains high.
- 4.3. There is an unsecured loan to Farnborough International Limited (FIL) of £6.482m due for repayment in tranches in the next three years. The financial stability of FIL is reviewed quarterly to understand their trading and cashflow position and the risk to the council.
- 4.4. Property portfolio rental streams are a sizable contributor to the council's income, supporting the funding of debt costs. Properties remain at risk of vacancies which both prevent income achievement but can incur additional costs of rates, maintenance, and security.
- 4.5. Delays to projects such as the Crematorium is having a negative ongoing impact on the revenue position of the council due to loss of income. Some of these impacts are already felt in 2024/25, however the risks remain for 2025/26 until the project is completed.
- 4.6. The Waste collection contract with Serco (circa £5m) must be retendered or extended by 2027 with the work commencing in 2024/25. There are some

significant cost and capital commitment risks associated with this contract that must be engaged with and understood as early as possible to enable any potential mitigation to be effective, more detail will be provided at the October budget update.

- 4.7. The financial impacts of Local Government Reorganisation and Devolution remain unknown with no expectation of additional funding from government to help fund the transition.

Legal Implications

- 4.8. Under the Council's Finance Procedure Rules, the Executive Head of Finance is responsible for the proper administration of the Council's financial affairs and advising on the corporate financial position. It is the responsibility of Executive Directors, Heads of Service, Corporate Managers and Service Managers to consult with the Executive Head of Finance and seek approval on any matter liable to affect the Council's finances materially, before any commitments are incurred.

Comments approved by the Monitoring Officer.

Financial and Resource Implications

- 4.9. Financial implications are set out within the report.

Equalities Impact Implications

- 4.10. No direct impact.

Other

- 4.11. There are no further implications of this report to consider.

5. CONCLUSIONS

- 5.1. The council set a 2024-25 balanced budget with a planned reserve drawdown of £4.639m and a savings target of £740k of net budget reduction in 2024-25. The outturn position shows this has been achieved.
- 5.2. Overall, the financial position continues to be challenging, progress is being made and officers will continue to monitor closely and report updates regularly to councillors.

BACKGROUND DOCUMENTS:

- Financial Recovery Plan – Cabinet - REPORT NO. CEX2406 - 15 OCTOBER 2024
- 2024-25 to 2027-28 MTFS strategy update and 2023-24 budget outturn – Council – 25th July 2024

- Revenue Budget, Capital Programme, and Council tax level – Council – 22nd February 2024

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Slide 1

APPENDIX 1

Appendix 1

Outturn review

2024-25 Financial Year

Slide 2

Projected deficit and planned use of reserves for 2024-25

	February 2024 Approved Budget £'000	January 2025 (P10) forecast £'000	March 2025 (P12) Outturn £'000
Budget deficit - February 2024 MTFS	5,379	5,379	5,379
Deficit reduced by savings removed from budget	(740)	(926)	(926)
Budgeted use of reserves:	4,639	4,453	4,453
Budget variances	0	(1,064)	(4,229)
Reserve drawdown to fund deficit	<u>(4,639)</u>	<u>(3,389)</u>	<u>(224)</u>
Reserves			
Reserves available to fund deficit 31/3/2024	(12,075)		(12,075)
Reserve drawdown to fund deficit	4,639		224
In year use of reserves	0		920
Reserves available to fund deficit 31/3/2025	<u>(7,436)</u>		<u>(10,931)</u>
Reserves supporting specific initiatives	(1,766)		(1,766)
In year use of reserves	119		(767)
Reserves supporting specific initiatives 31/3/2025	<u>(1,647)</u>		<u>(2,533)</u>
Total useable reserves 31/3/2025	<u>(9,083)</u>		<u>(13,464)</u>
Working Balance:	(2,000)		(2,000)

The 2024-25 budget projected a £5.379m deficit funded by 740k savings to be achieved and £4.639m reserve drawdown. In January 2025 £926k of savings achievement were reported to Cabinet and removed from the budget, with an additional £1.064m of favourable variances forecast to year end (March 2025). At the end of March, the in-year forecast variance (£1.064m) became the outturn variance to budget (i.e. reality: £4.229m) and this was a significant improvement resulting in a £224k drawdown from reserves for 2024-25 instead of the budgeted £4.639m.

Slide 3

2024-25 Outturn key variation to budget

Summary of key variations:

Variations to budget with likely ongoing impact:

Services net favourable budget variances	(1,751)
Favourable net interest on borrowing budget variance	(1,314)

One off adjustments: limited ongoing impact:

Capitalised interest on Union Yard and Crematorium due to delays in completion	(1,568)
Balance sheet post audit adjustments to debtor and creditor values	(608)
Unrecoverable housing rent deposit debts write off funded from housing grant	(398)
One Public Estate contribution towards civic quarter enabling costs incurred in prior years	(300)
Recovery of Southwood SANG set up costs	(205)
EY additional audit fee - back stop work to clear outstanding audits	137
Budgeted interest on planned £17m loan to RHL not achieved: units sold to Prime	880
Closure of UBS and CCLA Pooled Funds loss in value of original cash investment	898

Total savings against budget

(4,229)

Most of the service savings have already been accounted for in the 2025-26 budget, further work is needed to identify the full impact. Net interest on borrowing results from improvement in cashflow management mostly built into the 2025-26 budget, there is likely to be further improvement. The one-off adjustments are all single year items that have no further impact on the MTFS beyond 2024-25. These items are mostly resulting from balance sheet detailed audit and due diligence work and technical accounting interpretation of funding rules.

Slide 4

Services net budget variances

Services:	Budget	Outturn	Variance
	£'000	£'000	£'000
Community & Residents	1,360	1,337	(23)
Development & Economic Growth	1,095	1,126	31
Enabling Services	5,751	5,230	(521)
Finance	1,968	1,565	(403)
Neighbourhood Services	5,406	4,732	(674)
Policy Climate & Sustain	879	830	(48)
Regeneration	574	362	(212)
Property	(6,406)	(6,094)	311
Property Meads Business Center	(37)	(46)	(9)
Property Meads Block 1&2	(774)	(787)	(14)
Property Meads Car Park	22	(83)	(105)
Property Meads Shopping Center	384	351	(32)
Property Union Yard Commercial	28	117	88
Property Union Yard Energy	10	61	51
Property Union Yard PRS	0	46	46
Property Union Yard Student	(157)	(226)	(69)
Service-related grants	0	(168)	(168)
Total: services	10,105	8,354	(1,751)

A detailed review is required to confirm the impact of the 2024-25 service variances on the 2025-26 MTFS. The lines of enquiry conducted through the Financial Recovery Plan (FRP) were based upon the 2023-24 outturn and 2024-25 forecast outturns to inform the 2025-26 budget and MTFS. More budget accuracy can be achieved based upon this outturn.

Slide 5

Service budget variances by nature

	Budget	Actuals	Variance
Services outturn by nature	£'000	£'000	£'000
Staff	14,286	13,541	(745)
Staff - non pay	2,210	1,994	(216)
Transport	70	53	(17)
Premises	3,214	2,581	(633)
Supplies and Services	11,211	10,693	(518)
Third Party Payments	7,237	6,926	(311)
Income	(28,123)	(27,434)	689
Total	10,105	8,354	(1,751)

Table presents the service budgets and outturn by type of income and expenditure. Further detail of each line is given in the following slides.

Slide 6

Premises budget variances

	Budget	Actuals	Variance	
Services premises variances	£'000	£'000	£'000	
Gas	395	121	(274)	Delay on Union Yard energy center £162k and crematorium £66k and over budgeting on council office £46k
Repairs and Maintenance	1,186	1,037	(149)	Over budgeting: Union Yard, Meads, council offices and commercial property
Electricity	573	483	(90)	Over budgeting
Business Rates	997	922	(75)	Over budgeting Union Yard and commercial property
Water	62	18	(44)	Over budgeting for water usage.
Total	3,214	2,581	(633)	

Most of the variances have already been considered in the 2025-26 budget and reflected in the budget presented to Full Council in February 2025.

Slide 7

Supplies and Services budget variances

Supplies and Services variances	Budget	Actuals	Variance	
	£'000	£'000	£'000	
Enabling Services	1,431	1,226	(205)	£150k of IT software upgrade projects to be carried forward to next year
Property Commercial	399	268	(130)	Over budgeting of commercial property services charges
Property	356	290	(66)	Over budgeting property management costs
Property Union Yard Student	406	349	(58)	Underspend on mobilisation of student accommodation
Development & Economic Growth	572	515	(57)	Over budgeting planning policy consultancy
Other minor variances	6,803	6,773	(30)	
Property Union Yard Energy	51	20	(31)	Delayed completion of Union Yard.
Policy Climate & Sustain	171	151	(20)	Underspend on procurement service with Portsmouth Council
Property Union Yard Commercial	100	111	12	Marketing costs for vacant units
Property Meads Shopping Center	922	953	31	Service charges
RHL property development	0	36	36	Councils 50% share of feasibility costs
Total:	11,211	10,693	(518)	

Slide 8

Third Party budget variances

Third Party Payments	Budget	Actuals	Variance	
	£'000	£'000	£'000	
Rent allowance recovery	(135)	(295)	(160)	Allowances above rent cap recovered from housing grant
Serco contract	5,460	5,328	(127)	Budget underspend on contract variations
Discretionary Council Tax relief	64	40	(24)	Demand for Ukrainian council tax relief is reducing
Property management contract	145	125	(20)	Over budgeting
Other payments	858	858	(6)	
Community grants	845	870	25	CAB and leisure grant overspend
Total:	7,237	6,926	(311)	

Slide 9

Income budget variances

	Budget £'000	Actuals £'000	Variance £'000
Service income variances			
Finance	(1,233)	(1,404)	(171) Improved debt recovery on revenues and housing benefits
Neighbourhood Services	(10,809)	(10,952)	(143) Net small over and under achievements, nothing stands out
Property Meads car park	(259)	(322)	(63) Back dated car park income from managing agent
Property Meads Shopping Center	(678)	(716)	(38) Back dated rental income from managing agent
Property Union Yard Commercial	(110)	(13)	97 Delayed completion of Union Yard – units not let.
Property Union Yard Energy	(279)	0	279 Delayed completion of Union Yard – no energy charges.
Development & Economic Growth	(2,023)	(1,728)	295 Development and Building Control income reduction – lower demand
Property Commercial	(8,763)	(8,165)	599 Mostly a one-off impact from splitting quarter 4 rents to correct year
Total:	(24,154)	(23,300)	854

Slide 10

Net interest on borrowing budget variance

	2024-25 Budget £000	2024-25 Outturn £000	2024-25 Variance £000
Interest Outturn			
Interest Payable	8,673	6,997	(1,676) Overall level of borrowing has reduced, utilising more of the councils cashflow. Interest rate has also reduced.
Interest receiveable	(2,056)	(1,686)	370 More cash used to delay external borrowing has reduced the interest earned on investment.
Service loan	(294)	(301)	(7) Farnborough International Limited loan £6.8m - Covid support for cancelled airshow
Net interest on borrowing	6,323	5,009	(1,314)
Capitalised interest	(381)	(1,949)	(1,568) Additional capitalised interest due to the delay in completion of Union Yard
RHL interest	(1,045)	(165)	880 Budget assumed Union Yard 82 Private units would be sold to RHL for a £17m loan from the Council, the units are being purchased by Prime.
Total: Net Interest	4,897	2,895	(2,002)

() represent income

APPENDIX 2

Earmarked Reserves Appendix 2	At 31 March 2024 £'000	Transfers out £'000	Transfers in £'000	At 31 March 2025 £'000
Reserves available to fund deficit				
Working balance surplus	(1,133)	224	0	(909)
Stability & Resilience Reserve	(5,700)	518	0	(5,182)
BR equalisation reserve	(3,892)	0	0	(3,892)
Flexible Hou Grant	(812)	398	0	(414)
Regeneration Reserve	(257)	0	0	(257)
Custom Build Grant	(75)	0	0	(75)
Civil parking enforcement surplus	(206)	4	0	(202)
Total: Revised useable reserves	(12,075)	1,144	0	(10,931)
Reserves supporting specific initiatives				
Mercury abatement	(528)	0	(25)	(553)
Community Recovery Fund	0	0	(489)	(489)
Homes for Ukraine support A	(320)	52	(94)	(362)
Asylum Dispersal	(144)	18	(172)	(298)
Other grants (below £45k)	(154)	37	(108)	(225)
Tennis Court Sink Fund	0	0	(168)	(168)
Budget carry forwards	0	0	(129)	(129)
Deprivation reserve	(106)	22	(2)	(86)
LAHF	(42)	0	(38)	(80)
Climate emergency reserve	(124)	57	0	(67)
Afghan relocation scheme	(24)	0	(9)	(33)
Cyber security	(27)	10	0	(17)
Homes for Ukraine support B	(19)	8	0	(11)
Supp & Temp Accom Work	(7)	0	0	(7)
A331 Air Quality Project	(213)	208	0	(5)
Control outbreak	(8)	5	0	(3)
Covid Council tax hardship	(43)	43	0	0
UK shared prosperity fund	(7)	13	(6)	0
Total: Reserves supporting specific initiatives	(1,766)	473	(1,240)	(2,533)
Reserves legally restricted - commuted sums				
Insurance Reserve	(253)	0	0	(253)
Commuted sums	(5,934)	85	(2,119)	(7,968)
Pipeline env imp res	(134)	21	(25)	(138)
Farnborough airport environment Fund	(129)	0	(5)	(134)
Workforce Reserve	(312)	312	0	0
Total: Reserves legally restricted - commuted sums	(6,762)	418	(2,149)	(8,493)
Total	(20,603)	2,035	(3,389)	(21,957)

Appendix 3

Capital Programme by Scheme	2024/25 Current budget	2024/25 Outturn	2024/25 Variance	Slippage to 2025-26	Comment
	£'000	£'000	£'000	£'000	
Union Yard commercial units fit out lease contributions	175	-	(175)	175	Two units provisional leases to complete in 2025/26
Union Yard construction	5,929	7,604	1,675	-	Delay in completion, extra salary and interest capitalised
RHL development of private rented units	-	36	36	-	50% RHL property development feasibility written off to revenue
Leisure and Civic Hub (CQ Plot B)	333	333	-	-	Costs 100% funded by LUF to RIBA stage 3
Civic Quarter (All other Plots - exc Pinehurst CP)	65	65	-	-	Costs 100% funded by HE OPE Brownfield Site funds
Southwood Park (s106)	450	164	(286)	286	Restoration works ex Esso - project to complete in 2025/26
Crematorium	4,781	3,145	(1,636)	1,636	Delays in construction works - to complete in 2025/26
Temporary Housing	742	-	(742)	-	Scheme no longer proceeding
Hawley Lane	351	78	(273)	-	Site planning completed - April 2025 - site now marketed for sale
Frimley Business Park Plots 4.2 and 4.3	226	132	(94)	-	Project completed - site sold April 2025
Ashbourne House	74	-	(74)	74	Provision for dilapidations - now expected in 2025/26
CQ Pinehurst Car Park Demolition	1,660	1,055	(605)	605	Pinehurst Demolition completed - other works relating to CQ utilities to complete
The Galleries	3,400	3	(3,397)	-	Scheme no longer proceeding with RBC / Homes England funding
CCTV	185	79	(105)	-	Project completed in March 2025
Food Waste	7	5	(2)	-	Annual spend project complete
Wheeled Bins	120	108	(12)	-	Annual spend project complete
Disabled Facilities Grants	1,632	1,040	(592)	-	Annual spend project complete
Aldershot Pools Solar panels	208	138	(71)	71	Partially complete - grant funded project to complete in early 2025/26
Asset Management Capital expenditure provision	109	-	(109)	-	Provision not utilised in 2024/25
ICT Services Capital Schemes	775	45	(730)	650	Renewal of IT infrastructure systems currently underway
Meads block 4 contract costs UKSPF	399	399	0	-	Additional works funded by virement from revenue grant
Council Offices	-	(60)	(60)	-	Reversal of previous year's provision no longer required.
Various S106 projects (s106 funded)	397	282	(115)	115	Partially completed schemes to complete in 2025/26
LTA Tennis Court Refurbish	33	32	(0)	-	Grant funded Project complete
Ceremonial Asset Construction	25	12	(13)	13	Aldershot Beacon - project completed in April 2025.
Princes Hall Lighting Desk	13	13	0	-	Project completed and funded from revenue budget
Total:	22,089	14,710	(7,379)	3,624	-
Funding					
S106: Developer contribution to Wheeled bins	(20)	(20)	-	-	
HIF (Union Street)	(3,400)	(3)	3,397	-	
S106/ Grant(Southwood Play Area)	(450)	(164)	286	(286)	
S106 (Play Areas etc) + LTA	(429)	(315)	115	(115)	
LAHF Funding + Ukraine +S106 Commuted	(742)	-	742	-	
UKSPF	(399)	(399)	(0)	-	
Swimming Pool Grant	(208)	(138)	71	(71)	
Homes England OPE	(1,725)	(1,120)	605	(605)	
Beacon funding	(25)	(12)	13	(13)	
Revenue Funding	(13)	(49)	(36)	-	
LUF	(333)	(333)	-	-	
DFG	(1,632)	(1,040)	592	-	
Existing capital receipts: ICT Services	(650)	-	650	(650)	
Capital receipts reserve: UY lease contributions*	(175)	-	175	(175)	
Union Yard Capital receipt	(2,200)	(2,506)	(306)	-	
Borrowing	(9,687)	(8,611)	1,077	(1,710)	
Total Financing:	(22,089)	(14,710)	7,379	(3,624)	
Borrowing by scheme for the MRP schedule update:					
Crematorium	(4,781)	(3,145)	1,636	(1,636)	will be partially funded from capital receipts in 2025-26
Union Yard construction	(3,729)	(5,098)	(1,369)	-	
Food Waste	(7)	(5)	2	-	
Wheeled Bins	(100)	(88)	12	-	
Asset Management Capital expenditure	(109)	-	109	-	
ICT Services Capital Schemes	(125)	(45)	80	-	
Hawley Lane	(351)	(78)	273	-	
Frimley Business Park Plots 4.2 and 4.3	(226)	(132)	94	-	
Council Offices	-	60	60	-	
Ashbourne House	(74)	-	74	(74)	will be funded from capital receipts in 2025-26
CCTV	(185)	(79)	105	-	
Total: Borrowing	(9,687)	(8,611)	1,077	(1,710)	