



## RUSHMOOR BOROUGH COUNCIL

# LEISURE AND YOUTH POLICY AND REVIEW PANEL

*at the Council Offices, Farnborough on  
Monday, 9th November, 2015 at 7.00 pm*

To:

Cllr Liz Corps (Chairman)  
Cllr Mrs. D.B. Bedford (Vice-Chairman)

Cllr T.D. Bridgeman  
Cllr P.I.C. Crerar  
Cllr K. Dibble  
Cllr J.H. Marsh  
Cllr A.R. Newell  
Cllr M. Staplehurst  
Cllr B.A. Thomas

Enquiries regarding this agenda should be referred to the Panel Administrator: Adele Taylor, Democratic and Customer Services, Email: [adele.taylor@rushmoor.gov.uk](mailto:adele.taylor@rushmoor.gov.uk)  
Tel: 01252398831.

# **A G E N D A**

1. **MINUTES –** (Pages 1 - 4)

To confirm the Minutes of the Meeting held on 7th September, 2015 (copy attached)

2. **PRINCES HALL –**

To receive a presentation from Mr. David Phillips, Town Centre and Cultural Manager which will provide an update on operations at the Princes Hall, Aldershot and refer to future opportunities and potential developments.

3. **WORK PROGRAMME –** (Pages 5 - 12)

To review the Panel's current work programme (copy attached), and to agree priorities where necessary.

## **MEETING REPRESENTATION**

Members of the public may ask to speak at the meeting on any of the items on the agenda by writing to the Panel Administrator at the Council Offices, Farnborough by 5.00 pm three working days prior to the meeting.

Applications for items to be considered for the next meeting must be received in writing to the Panel Administrator fifteen working days prior to the meeting.

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## LEISURE AND YOUTH POLICY AND REVIEW PANEL

Meeting held on Monday, 7th September, 2015 at the Council Offices, Farnborough at 7.00 p.m.

### Voting Members

Cr. Liz Corps (Chairman)  
Cr. Mrs. D.B. Bedford (Vice-Chairman)

a Cr. T.D. Bridgeman	Cr. J.H. Marsh	Cr. A.R. Newell
Cr. P.I.C. Crerar		Cr. M. Staplehurst
Cr. K. Dibble		Cr. B.A. Thomas

An apology for absence was submitted on behalf of Cr. T.D. Bridgeman.

### 7. MINUTES –

The Minutes of the Meeting held on 8th June, 2015 were agreed as a correct record.

### 8. HAMPSHIRE COUNTY COUNCIL – YOUTH CONSULTATION -

The Panel welcomed Mr. Ian Langley, Youth Support Services Board Member of Hampshire County Council (HCC), who attended the meeting to report on the impending Youth Support Services consultation. Mr. Langley advised that a service consultation had been held in 2014 on the Youth Support Services, but this had not been completed. Subsequently, the Executive Lead Member had agreed that financial support for 2015/16 would remain unchanged with the majority of commissioned Youth Support Service providers receiving a twelve month extension to their grants. The new consultation would start in November 2015 and the period prior to the start date would be used to consult with district and borough councils and district groups to inform them of the requirements of the consultation.

It was noted that further savings needed to be achieved in 2016/17 and the shape and delivery of Youth Support Services would need to undergo further transformation. However, it was important to ensure that vulnerable young people still received the service they required and HCC welcomed the views of what was considered important in each local area across the County. By consulting with district and borough councils, prior to the consultation, it was hoped that there would be no surprises when the consultation documents were released. In preparation, HCC needed to consider challenging the traditional ways of working, working together with

partners to offer the best possible service and to keep young people at the centre of its thinking.

The Panel was advised that engagement events had taken place with key stakeholders and providers in April 2015; following this, local engagement events had taken place in Hart/Rushmoor, East Hampshire, Havant, Fareham, Eastleigh, New Forest and Test Valley. In addition, discussions had been held with groups associated with the early help offer; these included children, young people and their families. Emerging themes from these discussions had been identified, including the need for frequent communication with the voluntary sector to give them sufficient notice to retain staff to deliver current services and to plan for any changes. It was also felt important to ensure focus on locality and the needs of the local providers; every area had different needs and requirements.

Mr. Langley reported that the next steps would be to continue the dialogue, and jointly consider the needs of each locality, identify any gaps and how they could be overcome. It was also important for each local authority to ask "what can we bring to the table?" Consideration would also need to be given to future delivery and commissioning models, examples of which could be:

- a grants based model,
- a third sector partner, or
- to run something through the local Children's Partnership, which in Rushmoor was a very active and productive group.

Members were asked to consider a number of things, for example; any groups that would benefit from advanced consultation on the review before the formal consultation began and any key issues, gaps and best practice in the locality. The Panel noted that the consultation would start in early November, 2015 with the outcomes to be reported on in March, 2016.

In response to a question, it was reported that the services to be reviewed covered children and young people aged 0-19. Most young people were referred to the services or attended through outreach projects and the emphasis had been on targeting the right young people with the reducing funds available. It was noted that the overall budget for Hampshire had been in the region of £1 million although the new proposed figure had yet to be determined.

A discussion was held on the pressures on the voluntary sector to provide services with less funding. Mr. Langley advised that a lot of work had been carried out in advance with organisations to pre-warn them of the proposed reductions and to allow them to start preparing for the future at this early stage. Partnership working and best practice had also been encouraged.

The Head of Community and Environmental Services agreed to circulate the presentation recently considered by the Rushmoor Local

Children's Partnership, which would help inform the Council's response to the consultation.

The Panel noted that, locally, Rushmoor Voluntary Services had been part of a similar consultation process around Community Voluntary Services and was now working closely with similar organisations in both Hart and Basingstoke to provide improved value and achieve the savings required by HCC.

It was noted that Mr. Langley would keep the Panel informed on the progress of the consultation if required and further discussion on the way forward would be held at the next mid cycle meeting.

The Chairman thanked Mr. Langley for his presentation.

## 9. **ALDERSHOT LIDO UPDATE –**

Mr. Peter Amies, Head of Community and Environmental Services, and Mr. Ashley Sharpe, Contracts Manager, attended the meeting to give the Panel an update on the Aldershot Lido Review.

The Panel was advised that the season had now finished and due to the poor weather over the summer months the number of visits (17,500) had dropped considerably in comparison to the previous two seasons (28,000 in 2014 and 48,000 in 2013). The Council had offered a number of initiatives to increase usage for 2015; these included season tickets, loyalty schemes, military discount and discounted entrance from 3.30p.m (previously 4.30p.m.). These initiatives had been advertised via social media, the press, in the town centres and via a video on Facebook. Mr. Amies advised that the Council had entered into a "risk and reward" contract with the contractor. However, in view of the low attendances, caused by weather conditions, it was likely that for 2015 the Council would have to increase its contribution towards the running cost of the facility.

Mr. Amies reported that before the season had started a number of improvements/refurbishments had been made to the facilities at the Lido. £11,000 had been spent upgrading the changing room facilities, £2,000 on new outdoor lockers and £1,000 on new picnic tables for the Café. Wi-Fi had also been provided in the grounds.

A snap shot of users postcodes showed a 60/40 split in favour of use by local residents.

The Panel was advised that the Friends of Aldershot Lido (FOAL) had applied to list the Lido as a place of historical and architectural value; it was noted that the application had been refused which was likely to make it more difficult to secure lottery funding. It was noted that the facility would continue to run in its current format until an alternative approach had been agreed by Members. The Task and Finish Group would continue its work in conjunction with FOAL and other interested parties to develop the best options for the

future of the Lido. The next meeting of the Task and Finish Group was scheduled for 15th October, 2015.

The Panel discussed the report and commented on a number of points, in particular:

- The links to the 1948 Olympic Games, especially as there would be Olympic games held in 2016, and how to use them to market the Lido
- Market the season ticket and discount ticket options earlier as the timescales had been tight for the 2015 season
- Continue the work to assess viability of the various options being considered by the Task and Finish Group with the aim to provide a more sustainable facility.

The Chairman thanked Mr. Amies and Mr. Sharpe and requested that further reports would be made to the Panel as the work progressed.

10. **WORK PROGRAMME –**

The Panel **NOTED** the current work programme, and was advised that the next meeting would be focus on the annual report on the Princes Hall and its working arrangements.

The meeting closed at 8.01 p.m.

CR. LIZ CORPS  
CHAIRMAN

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# LEISURE AND YOUTH POLICY AND REVIEW PANEL - WORK PROGRAMME

Set out below are the key issues which form the Panel's on-going work programme. The topics covered reflect the following:

- the development of a new policy for recommendation to the Cabinet
- scrutiny of the process of the way in which decisions have been or are being made
- reviewing issues of concern to local people or which affect the Borough
- review of performance and delivery of specific services
- monitoring and scrutinising the activities of others
- items raised by Members and agreed by the Panel for consideration
- review of policies and proposals developed by others

The purpose of the work programme is to identify the way in which topics are being dealt with and the progress made with them. An update will be submitted to each meeting of the Panel. New issues are highlighted in the programme.

## LEISURE AND YOUTH PORTFOLIO ACCOUNTABILITY AND AREAS OF RESPONSIBILITY

The terms of reference of the Panel will include all these issues contained in the Leisure and Youth portfolio. The functions set out in the Scheme of Delegation are:

<p><b>Leisure and Recreation Facilities</b></p> <p>To deal with all matters relating to the provision and management of leisure facilities and the improvement, repair and maintenance of all buildings and equipment in relation to:-</p> <ul style="list-style-type: none"> <li>• parks, woodlands, recreational grounds, open space and play areas</li> <li>• allotments</li> </ul> <p>sports and recreation initiatives (including childcare and play)</p> <p>To deal with matters relating to the management and operation of major leisure facilities owned and/or operated by the Council and to consider initiatives for the provision of new leisure facilities in the Borough. In particular, to examine issues in relation to:</p>	<p>To deal with all matters relating to leisure marketing, heritage and tourism.</p> <p>To deal with issues relating to the letting and monitoring of contracts relating to the functions in the portfolio.</p> <p>To develop, maintain and promote those services and facilities provided for the Borough and the wider area, including:</p> <ul style="list-style-type: none"> <li>• Basingstoke Canal</li> <li>• Blackwater Valley Countryside Management Service</li> </ul>
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<ul style="list-style-type: none"> <li>• Aldershot Pools Complex and Lido</li> <li>• Alpine Snowsports Centre</li> <li>• Farnborough Leisure Centre</li> <li>• Princes Hall</li> <li>• Southwood Golf Course</li> </ul> <p>To carry out the Council's functions in respect of consultative arrangements on library services and community schools.</p>	<p>To carry out the Council's functions relating to grounds maintenance, subject to contractual issues where the function is provided jointly with other services being dealt with through the Environment Portfolio.</p>
<p><b>Town Twinning</b></p> <p>To deal with the social and cultural aspects of town twinning.</p>	<p><b>Other Matters</b></p> <p>To deal with all matters relating to the administration and enforcement of the Council's byelaws relating to the functions of the portfolio.</p>
<p><b>Rushmoor in Bloom</b></p> <p>To deal with all matters, in consultation with the Rushmoor in Bloom Forum, relating to the following:-</p> <ul style="list-style-type: none"> <li>• The annual Rushmoor in Bloom Competition, including promotion, publicity and sponsorship, programme of events and presentation of prizes;</li> <li>• participation in and arrangements for the Council's entry to the Southern England in Bloom Competition;</li> <li>• applications for commemorative floral displays.</li> </ul>	<p>To develop, implement and monitor the Council's strategies for addressing youth issues and the needs of young people in the Borough.</p> <p>To work with education providers to promote Life-long learning.</p>



# WORK PROGRAMME – OBJECTIVES AND PROJECTS

## INTRODUCTION

At the mid-cycle meeting held on 23rd August 2004, there was a preliminary discussion on developing the work of the Panel in context of the recent review of overview and scrutiny carried out by South East Employers. The meeting examined how to structure the future work and specifically dividing the Panel's work programme into three main types of issues:

- Ongoing items for monitoring and scrutiny including regular performance management information
- A limited number of projects for in depth investigation
- Items for information

In addition, requests can be made to discuss key decisions shown on the forward plan in advance of the relevant Cabinet or Council meeting.

## PROJECTS DEVELOPED BY THE PANEL

The Panel agreed to identify 3 – 4 issues which would form major projects for the Panel. For each, a task and finish group has been established and the Panel was asked to agree the following:

- The objective of the project
- When it would be completed
- A lead member drawn from the Panel
- Members making up the task and finish group

There is also a regular discussion at the mid-cycle meeting on some of the major leisure developments that are being considered for the future.

## SCRUTINY & PERFORMANCE MANAGEMENT

These items will be discussed on a regular basis by the Panel in order to monitor progress and identify any specific issues. It is proposed to develop a range of performance information which will then be reported to the Panel on a regular basis, i.e. every 4 – 6 months.

DATE RAISED	ISSUE AND DESCRIPTION OF TOPIC	PROCESS AND TIMETABLE	CURRENT POSITION	CONTACT (SERVICE MANAGER)
25.11.13	<b>Lido Review</b>	The Lido Review Working Group identified five options for the Lido consultation exercise, which were endorsed by Cabinet in October 2013. Consultation ran until the end of November 2013. An update was provided to the Panel in March 2014.	The Cabinet considered the report from the Head of Community on the work of the Lido Task and Finish Group and the recommended actions at its meeting on 10th February, 2015.	Peter Amies, Head of Community and Environmental Services, Tel: (01252) 398750, Email: <a href="mailto:peter.amies@rushmoor.gov.uk">peter.amies@rushmoor.gov.uk</a>
08.12.14		Regular updates will be made to the Panel.	The Cabinet recommended that the Task and Finish Group consider, in more detail, a number of issues raised at the meeting. This work is ongoing.	
08.06.09	<b>Southwood Golf Course</b>	A review of the contract was carried out in 2009/10 together with a tender process. As a result, Mack Trading, have been awarded an initial contract for nine years.  As part of the agreement the Council is examining the longer term issues in conjunction with Mack Trading.	The operation of the Golf Course is continuing to be monitored.	Peter Amies, Head of Community and Environmental Services, Tel: (01252) 398750, Email: <a href="mailto:peter.amies@rushmoor.gov.uk">peter.amies@rushmoor.gov.uk</a>

14.11.11	<b>Runways End</b>	A meeting was held at Runways End to tour the new facility and to discuss the operational arrangements. The facility had only recently opened and it was agreed that further work should be undertaken by the Panel once it had been in operation for a while.	The arrangements at Runways End would continue to be monitored.	Peter Amies, Head of Community and Environmental Services, Tel: (01252) 398750, Email: <a href="mailto:peter.amies@rushmoor.gov.uk">peter.amies@rushmoor.gov.uk</a>
08.09.14		A further meeting was held at Runways End where Members had a tour of the facility and received a presentation from the Centre Manager on the operational arrangements and plans for making the facility more accessible to the public in the future. Performance information was also provided to the Panel.		

14.08.13	<b>Football Clubs</b>	The Panel has previously met with representatives of both Aldershot and Farnborough Football Club. At the end of the 2012/13 season both clubs went into administration and since that time briefings have been provided to members on the work being done to assist in securing the future of both clubs. The Clubs are now playing in the national League and Ryman League Premier Division respectively.	The working arrangements at the Clubs are being monitored and further reports made to the Panel as appropriate.	Andrew Lloyd, Chief Executive Officer, Tel: (01252) 398396 Email: <a href="mailto:andrew.lloyd@rushmoor.gov.uk">andrew.lloyd@rushmoor.gov.uk</a>
08.06.15		A meeting was held at Aldershot Town Football Club where Members had a tour of the facility and received a presentation from the current owners on working arrangements and activities. The presentation also included the Club's plans for the future.	Arrangements at the Aldershot Town Football Club would continue to be monitored.	

## INFORMATION ITEMS / ISSUES TO BE KEPT UNDER REVIEW

These following items are provided for the information of the Panel. They have been considered in the past and will be monitored from time to time to consider whether specific work is required:

- **Cultural Strategy** – The Panel has a monitoring and review role.
- **Southwood Community Centre** – The future of the Centre is being kept under review although in the short term the future of the Centre is assured. A report is to be made to the Panel when required.
- **Princes Hall** –The Panel will receive regular reports on performance and activities.
- **Farnborough Leisure Centre/ Aldershot Pools Complex/ Southwood Golf Course** – The Panel receives the Annual Service Reports from DC Leisure on these facilities to enable it to monitor activities and performance.
- **Southwood Woodland** – The Panel has been monitoring progress with the project and a report will be made once the planning process has been completed.
- **Alpine Snowsports** – The Panel will monitor performance and activities from time to time.
- **West End Centre** – The Panel will monitor operations at the centre and consider any changes if they are proposed.
- **Aldershot Library** – A report will be made to the Panel if any change are proposed to the Library.

**LEISURE AND YOUTH POLICY AND REVIEW PANEL**

**SCHEDULE OF AGENDA ITEMS – 2015/16**

<p><b>8th June, 2015</b></p>	<p><b>Monitoring and Scrutiny</b></p> <ul style="list-style-type: none"> <li>• Aldershot Town Football Club</li> </ul>	
<p><b>7th September, 2015</b></p>	<p><b>Monitoring and Scrutiny</b></p> <ul style="list-style-type: none"> <li>• HCC Youth Consultation</li> <li>• Lido Update</li> </ul>	
<p><b>9th November, 2015</b></p>	<p><b>Monitoring and Scrutiny</b></p> <ul style="list-style-type: none"> <li>• Princes Hall</li> </ul>	
<p><b>1st February, 2016</b></p>	<p><b>Monitoring and Scrutiny</b></p> <ul style="list-style-type: none"> <li>• Playgrounds</li> </ul>	
<p><b>4th April, 2016</b></p>	<p><b>Monitoring and Scrutiny</b></p> <ul style="list-style-type: none"> <li>• Army Sports Facilities, or</li> <li>• Southwood Golf Club</li> </ul>	
<p><b>Dates/Items to be confirmed</b></p>	<p><b>Monitoring and Scrutiny</b></p> <ul style="list-style-type: none"> <li>•</li> </ul>	<p><b>Panel Projects</b></p>